

# **2020 STRATEGIC PLAN**

# CITY OF NEW SMYRNA BEACH

# **DRAFT**

2020 Strategic Plan

### Communication & Trust

- More specific Commission workshop sessions on these identified strategic topics
- Newly created city website launched Feb. 20, 2020.
- Develop a Community Survey for benchmarking.
- Facilitate stronger engagement and participation in Westside neighborhood community involvement
- Facilitate constructive public involvement regarding development west of I-95, balancing community
- Provide options for Virtual Town Halls via Social Media / Livestreaming.
- Interactive City Map (story map) of current Private and Public Developments.
- Measure and Document Social Media and Community Participation.
- Promote Diversity participation, all demographics at public events.
- Maintain and build the Email Database

## Quality of Life Measures

- Clear metrics for essential City Services Performance; (police / fire calls, traffic safety, utilities, build permits, etc.)
- Develop Clear Metrics for identified Quality of Life / Character factors (such as: historic buildings, tree canopy coverage, park acreage, utilization of community facilities,
- Develop a strategic working group and partnerships regarding homeless issues, services and peer city success models.
- Develop long range plan for Administrative Office Building site.
- Develop programs to support local businesses and/or 'live where you work' programs.
- Develop long range plan for Conservation Lands (Turnbull Creek Lands & Existing Lands)
- Explore needs to bring additional community services to the western (195) neighborhoods.

### Growth Management

- Consider a SR 44 Corridor Plan to address commercial development and character along the corridor.
- Update the land development / zoning code (LDC), particularly examining several issues
  - 1. Residential and neighborhood design standards, especially for new western development
- 2. Required open space and community service elements.
- 3. Building Form (including height) as opposed to Density measures
- 4. Commercial design, site planning and buffers
- 5. Parking requirements
- Develop a working group on Attainable Housing.
  - Proactively manage western growth through comprehensive planning, LDR amendments and partnerships between land owners, city and agencies.
- Engage the UC through increased collaboration for strategic and planning initiatives.

#### **Environment & Resiliency**

- Evaluate resiliency strategy for Coastal flood areas.
  - 1. Examine current base flood elevation projection data and consider what appropriate standards should be for new construction elevation.
  - 2. Identify opportunities for stormwater storage as well as stormwater flow so that potentially flood prone areas have less risk of long-term inundation.
  - 3. Focus work efforts on inboard areas with highest probability for flooding and prolonged inundation.
- Explore opportunities for enhanced stormwater treatment and Best Management Practices.
- Develop BMP programs for low impact development, rain gardens, native plants and other techniques to address water quality and stormwater impacts.
- Update Stormwater Master Plan to explore opportunities for regional stormwater management facilities.
- Promote a Culture of Environmental Sustainability in NSB.

#### Transportation & Circulation

- **Enhance Roadway Character and** livability.
  - 1. Promote pedestrian, bicycle and character enhancements to state and county roads
  - 2. Identify opportunities for new local street sidewalk and bicycle enhancements.
- 3. Pursue opportunities for local street and network connections.
- 4. Explore opportunities for Traffic Calming techniques city-wide where requested.
- 5. Accept a measure of congestion and slow speeds in exchange for safety, beauty and walkability.
- Develop comprehensive solutions to Parking
  - 1. Examine opportunities for 'park once' districts that allow for efficient parking and access to multiple locations.
- Create designated loading zones for the historic retail main streets.
- 3. Explore partnerships for shared use parking facilities.
- Develop projects for multi-modal mobility.
  - 1. Develop program to implement Ride Share (Bike Share and Scooter Share).
  - 2. Continue to develop Local Shuttle to serve the Loop.

# **ACTION TYPE:**

- **TECHNOLOGY** 
  - **ADMINISTRATIVE**
- - **SOCIAL**
- **CONSTRUCTION**